VENUE SNAPSHOTS 2022-23

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ACKNOWLEDGEMENT OF COUNTRY

We acknowledge the Whadjuk people of the Noongar nation as the Traditional Owners of the land upon which our venues stand and recognise their continuing connection to land, water, and culture. We pay our respects to Elders past and present.

2022-23 SUMMARY





6M+ PATRONS

VenuesWest welcomed 6.19 million patrons to our world class venues this year which is up from 4.59 million the prior year.

SUPPORTING HIGH PERFORMANCE SPORTS

Through investment in our venues and provision of significant subsidies to high performance sporting organisations in the form of leases, licences and agreements, VenuesWest provided 64% (\$96.7m) subsidy to high performance sport.

WORLD CLASS EVENTS

VenuesWest hosted 194 world class sporting and entertainment events at our venues, including the 2022 Suncorp Super League Netball Grand Final, the 2022 ICON Perth International Festival of Football, and the 2022 ICC Men's T20 World Cup.

WA STATE FOOTBALL CENTRE

The \$46 million investment from state and federal governments into VenuesWest's 14th venue, the State Football Centre, will ensure that the sport of football finally has a home in Western Australia. The centre includes a two-storey building with a grandstand, two competition pitches plus training pitches, on-site parking, and three five-a-side playing pitches. The venue reached practical completion in 2022-23 and will open in July 2023.

91% CUSTOMER SATISFACTION

VenuesWest continues to deliver exceptional customer experiences, with 91% average customer satisfaction based on 11,179 survey responses. Six of the eleven venues surveyed achieved 90% or higher satisfaction.

LARGEST EVER WA CONCERT

Ed Sheeran returned to a VenuesWest venue in March 2023, entertaining a record breaking 73,656 delighted fans, making it the largest ever concert held in Western Australia.

FUTURE OF HIGH PERFORMANCE SPORT IN WESTERN AUSTRALIA

This year VenuesWest reached a significant milestone, achieving 100% compliance across its venues for international competition standards for all 18 targeted sports. HBF Stadium is now compliant to host international diving competitions with the opening of the state-of-the-art Bruce Prance Dryland Diving Centre.

More than \$63m has been invested into our venues through the Capital Expenditure Program. Included in this program was \$22.45m spent on Perth Rectangular Stadium (HBF Park) to host fixtures for the FIFA Women's World Cup Australia & New Zealand 2023TM.

CUSTOMERS AND STAKEHOLDERS

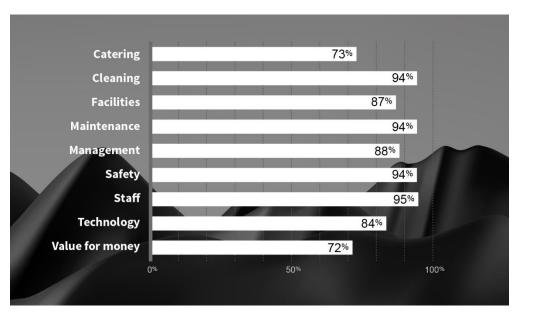


CUSTOMER SATISFACTION BY VENUE:



This year over six million patrons attended VenuesWest venues, with two million attending a high performance sporting event and four million attending for a commercial event or community activity. Overall customer satisfaction across all venues was high at 91%, with six of our eleven venues surveyed achieving 90% or higher. Customers rated the venues across several categories from catering and cleaning to staff and safety. These results help us understand and improve the customer experience across each of our venues.

CUSTOMER SATISFACTION BY CATEGORY:



MASTER PLANNING FRAMEWORK

WA ATHLETICS

STADIUM



Our Portfolio

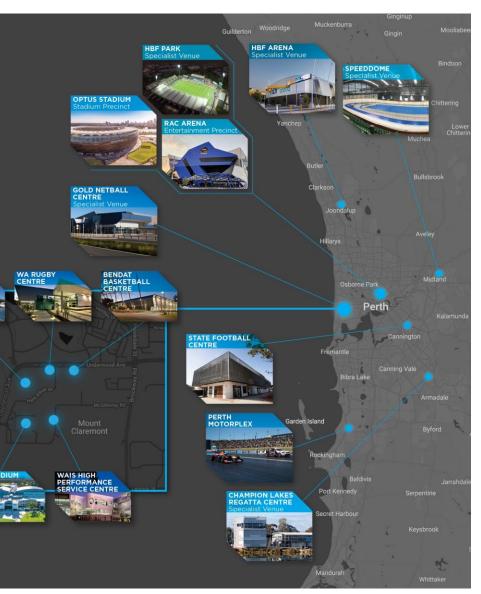
Our portfolio is valued in excess of \$2.07 billion, currently consisting of four precincts which are home to 14 venues located across the Perth metropolitan area including the 60,000 seat Optus Stadium and 16,500 seat RAC Arena situated in the heart of the entertainment precinct. The corporate office is located adjacent to HBF Stadium within the High Performance Sport precinct.

Our Master Planning Framework provides a clear vision for investment and development to meet the needs of current and future generations.

- 1. Portfolio meeting the existing and future high performance sport and entertainment needs of Western Australians
- 2. Precinct four precincts each with a distinct vison



3. Venue – specialist venues that provide specific and targeted facilities that allow WA based athletes to train and compete in WA.



MASTER PLANNING FRAMEWORK

With long-term success in mind, Master Planning was identified as a key priority in the 2022-2027 Strategic Plan. Its aim is to ensure that VenuesWest continues to optimise its portfolio of state owned assets while also aligning to the strategic intent of each venue.

Phase one of the Master Planning project is complete with the development of an overall framework and individual concept plans for the HBF Arena site and Mt Claremont precinct. Read more about the framework below, links to the concept plans are available on the venue specific slides.

Following the completion of phase one, there are ongoing discussions around future projects at HBF Arena and across the Mt Claremont precinct.

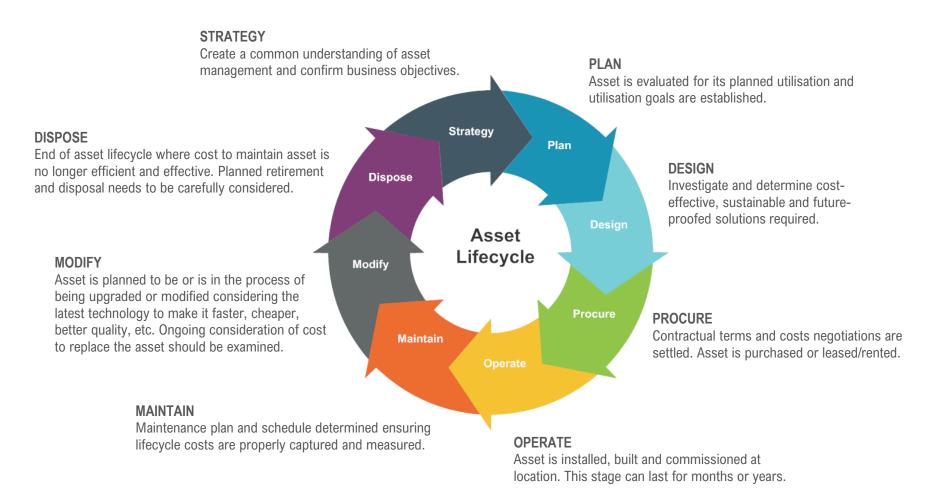
VenuesWest Master Plan Framework

The project will now shift its focus and enter phase two.

ASSET LIFECYCLE STAGES



The asset lifecycle helps to identify the value an asset delivers to the organisation over its life. The lifecycle contains eight stages, which are used to ensure each asset aligns with the organisation's ongoing strategic and operational objectives and to manage related risks and funding requirements. These are used to identify the value of each of VenuesWest's venues.



BENDAT BASKETBALL CENTRE





Mt Claremont Precinct – Master Plan

2022-23 FINANCIAL PERFORMANCE

Operating Cost Coverage	Net Operating Surplus/Defici	Asset Undrade	Capex Spend ²
85% ●	-\$258,772 🔍	0.39%	0.28%
Ahead of budg	et 🗧 Behind bud	dget (<10%) 🗕 🛛 Behind I	oudget (>10%) ●

1\$ spent / asset value (best practice > 2%) 2% of total VenuesWest Capex spend

CAPITAL IMPROVEMENTS

- BCA Provision boiler/water heater replacement
- Ellis Room mezzanine curtains

KEY EVENTS



Perth Lynx season (11 games) Perth Lynx v Townsville Fire (Semi Final) World Transplant Games

HIGH PERFORMANCE



12% of the total 2022-23 VenuesWest high performance training and competition hours were completed at the venue.

Targeted sports: basketball ● volleyball ✓

CHAMPION LAKES REGATTA CENTRE





Western Australia's only purpose-built rowing facility and comprises a 55 hectare lake, 2,000 metre international standard rowing course, warm up lake, boat shed storage area and clubhouse. It is home to many sporting groups and hosts national and international competitions.

Specialist Venue – Master Plan

2022-23 FINANCIAL PERFORMANCE

Operating Cost Coverage	Net Operating Surplus/Deficit	Asset Upgrade ¹	Capex Spend ²
26% •	-\$952,400 •	0.33%	0.17%
Ahead of bud	get 🗕 Behind budge	t (<10%) 😑 🛛 Behind bu	udget (>10%) 🔴
¹ \$ spent / asset valu	ie (best practice > 2%)	² % of total VenuesWest	Capex spend

CAPITAL IMPROVEMENTS

Pontoons for Masters rowing events

KEY EVENTS



Australian National Sprint Championships Australian Rowing National Championships World Transplant Games

HIGH PERFORMANCE



5% of the total 2022-23 VenuesWest high performance training and competition hours were completed at the venue.

Targeted sports: rowing ✓ kayaking/canoeing ✓ triathlon ✓

GOLD NETBALL CENTRE





performance athletes and sports and provides development pathways for junior athletes. The centre is the administration base for Netball WA, is used as a training hub for the West Coast Fever and hosts regular community competitions for netball, badminton, volleyball, taekwondo and karate.

Specialist Venue – out of scope for Master Plan

2022-23 FINANCIAL PERFORMANCE

 Operating Cost Coverage	Net Operating Surplus/Deficit	Asset Upgrade ¹	Capex Spend ²
 38% –	-\$492,414 ●	0.0%	0.0%
Ahead of budg	get 🗧 🛛 Behind budget	(<10%) 😐 Behind bu	udget (>10%) 🔴
¹ \$ spent / asset valu	e (best practice > 2%)	² % of total VenuesWest	Capex spend

CAPITAL IMPROVEMENTS

Nil capital improvements in 2022-23

KEY EVENTS



West Coast Fever vs Adelaide Thunderbirds (two preseason matches) World Transplant Games

HIGH PERFORMANCE



2% of the total 2022-23 VenuesWest high performance training and competition hours were completed at the venue.

Targeted sports: netball • volleyball •

HBF ARENA





2022-23 FINANCIAL PERFORMANCE

Operating Cost Coverage	Net Operating Surplus/Deficit	Asset Upgrade ¹	Capex Spend ²
76% 🗕	-\$2,177,288 ●	3.03%	3.51%
Ahead of buc	lget Behind budget	t (<10%) 😐 Behind buc	lget (>10%) 鱼
			^

¹\$ spent / asset value (best practice > 2%)

²% of total VenuesWest Capex spend

replacement

New hockey LED pitch lighting installed

Provision of blast chillers in the kitchen

West Perth Oval perimeter security fence

CAPITAL IMPROVEMENTS

- Pool solar thermal upgrade
- Gym reception relocation
- New hockey and netball public toilets
- Creche toilet upgrade
- Netball court resurfacing and line-marking

KEY EVENTS

Listen Out Festival Navrang Indian Festival (four days)

HIGH PERFORMANCE



0.02% of the total 2022-23 VenuesWest high performance training and competition hours were completed at the venue in 2022-23.

Targeted sports: AFL • basketball • netball • rugby league • rugby union • swimming • volleyball •

HBF PARK





Specialist Venue – Master Plan

2022-23 FINANCIAL PERFORMANCE

Operating Cost Coverage	Net Operating Surplus/Deficit	Asset Upgrade ¹	Capex Spend ²
56% ●	-\$2,985,278 ●	22.14%	39.19%
Ahead of bu	dget Behind budget	(<10%) 😑 Behind bu	udget (>10%) 🛑

¹\$ spent / asset value (best practice > 2%) ²% of total VenuesWest Capex spend

CAPITAL IMPROVEMENTS

- · Extensions to the western stand building
- Changeroom and player's race refurbishments
- Video board upgrades
- LED sports lighting upgrades
- Outside broadcast infrastructure
- Installation of a new hybrid grass pitch

KEY EVENTS



Western Force season (seven matches) Perth Glory season (three matches) Fridayz Live Harry Styles

HIGH PERFORMANCE



1% of the total 2022-23 VenuesWest high performance training and competition hours were completed at the venue.

Targeted sports: football (soccer) ✓ rugby league ✓ rugby union ✓

HBF STADIUM





HBF Stadium was the first venue in the portfolio, built to develop elite athletes in their pursuit of excellence. Today, it is home to high performance training and competitions, aquatics, health and fitness, and children's programs, as well as delivering functions, concerts and events. This year the Bruce Prance Dryland Diving Centre opened, bringing the venue up to international competition standards ready to host the Australian Open Diving Championships.

Mt Claremont Precinct – Master Plan

2022-23 FINANCIAL PERFORMANCE

Operating Covera	_	et Operating rplus/Deficit	Asset Up	grade ¹	Capex Spend ²
77% 🗕	-\$3	3,140,779 🗕	14.60)%	11.44%
Ahea	ad of budget 🔵	Behind budget	(<10%) 😑	Behind bu	dget (>10%) 🔴

1\$ spent / asset value (best practice > 2%) 2% of total VenuesWest Capex spend

CAPITAL IMPROVEMENTS

- Bruce Prance Dryland Diving Centre completed
- · Temporary grandstand access stairs installed for events at the indoor pools
- · Dive block start tops upgraded in the indoor 50m competition pool upgraded
- Pool deck scrubber for indoor 50m competition pool
- Lockers installed for aquatic centre patrons
- Provision of blast chillers in the kitchen



Glass AnimalsThe OffspringJack Harlow5 Seconds of SummerSticky FingersPentatonixLiam GallagherUrzila CarlsonAlt JWorld Transplant Games

Australian Youth Water Polo Championship Australian Water Polo League (23 matches) Australian Artistic Swimming Championship Diving Australia National Open Championship

HIGH PERFORMANCE



39% of the total 2022-23 VenuesWest high performance training and competition hours were completed at the venue.

Targeted sports: basketball ✓ diving ✓ gymnastics ✓ volleyball ✓ water polo ✓

OPTUS STADIUM





Optus Stadium is a multi-purpose venue hosting major sport and entertainment events including AFL, international and Big Bash cricket, football, rugby league and union, and major concerts. A 'fans-first' stadium design delivers an unrivalled spectator experience, exceptional event atmosphere and state-of-the-art facilities. The surrounding Stadium Park offers year-round access for visitors to the Chevron Parkland, BHP Boardwalk and Amphitheatre. The Halo rooftop climb and Vertigo experience offer visitors Australia's first fully accessible rooftop experience. Stadium Precinct – Master Plan



2022-23 FINANCIAL PERFORMANCE

Operating Cost Coverage	Net Operatin Surplus/Defic	 Asset Un 	grade ¹ Capex S	pend²
114% 🗕	Operating Surpl	us• 2.07	% 37.39	9%
Ahead of bu	dget 🔴 🛛 Behind b	udget (<10%) 😑	Behind budget (>10%)	

¹\$ spent / asset value (best practice > 2%) ²% of total VenuesWest Capex spend

CAPITAL IMPROVEMENTS

- Overhaul of ICT equipment and upgrade of ICT point of sale systems
- Catering equipment upgrade
- · Accessibility upgrades including seating and internal stadium transport

KEY EVENTS



Perth Scorchers season (seven matches)
 Perth Scorchers (Playoff)
 Perth Scorchers (Grand Final)
 T20 World Cup (four matches)
 T20 International Australia v England
 Australia v West Indies Test Cricket

AFLW Western Derby
West Coast Eagles sea
Fremantle Dockers se
Fremantle Dockers (E
Wallabies v England
ICON: Perth's Festival

AFLW Western DerbyGuns N' RosesWest Coast Eagles season (ten matches)Red Hot Chili PeppersFremantle Dockers season (nine matches)Ed SheeranFremantle Dockers (Elimination Final)Wildlands FestivalWallabies v EnglandICON: Perth's Festival of Football (two matches)

HIGH PERFORMANCE



2% of the total 2022-23 VenuesWest high performance training and competition hours were completed at the venue.

Targeted sports: AFL ✓ athletics ✓ cricket ✓ football (soccer) ✓ rugby league ✓ rugby union ✓

PERTH MOTORPLEX





Perth Motorplex was built by the Western Australian Government and was the first motorsport venue in Australia to combine both drag racing and speedway on one site. VenuesWest owns the venue on behalf of the state government, with operation of the venue managed by Evolve Facility Management, a wholly owned subsidiary of the Australian National Drag Racing Association (ANDRA), since early 2021.

Specialist Venue – out of scope for Master Plan

2022-23 FINANCIAL PERFORMANCE

Operating Cost Coverage	Net Operating Surplus/Deficit	Asset Upgrade ¹	Capex Spend ²
0% –	-\$28,228 ●	0.68%	0.31%
Ahead of bu	dget Behind budget	(<10%) 😑 🛛 Behind bu	udget (>10%) ●

¹\$ spent / asset value (best practice > 2%) ²% of total VenuesWest Capex spend

CAPITAL IMPROVEMENTS

- Tyre rotator upgrade
- · Replacement of essential turnstiles and purchase scanners
- Track scrubber purchased for the dragstrip
- · Upgrade of full site network switches

KEY EVENTS



HIGH PERFORMANCE



Perth Motorplex does not host any targeted high performance sports.

RAC ARENA





RAC Arena is a state-of-the-art multi-purpose indoor entertainment and sports venue. It is the home of the Perth Wildcats who play in the National Basketball League, and the West Coast Fever who play in the National Netball League. The award-winning venue has hosted over 700 events including the world's best artists and comedians, and national and international sporting events.



Entertainment Precinct – Master Plan

2022-23 FINANCIAL PERFORMANCE

 Operating Cost Coverage		Operating plus/Deficit	Asset Up	grade ¹	Capex Spend ²
 133% 🗕	Operat	ing Surplus	0.61	%	4.72%
Ahead of bu	dget 🔵	Behind budget ((<10%) 😑	Behind b	udget (>10%) 🔴
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¹\$ spent / asset value (best practice > 2%) ²% of total VenuesWest Capex spend

CAPITAL IMPROVEMENTS

- Commercial diversification project including corporate suites refurbishment
- Resurfacing of retractable seating
- CCTV camera upgrades in plaza

KEY EVENTS	Perth Wildcats season (14 matches)	Harlem Globetrotters	Backstreet Boys	The Script	KISS
	West Coast Fever season (7 matches)	Freestyle Kings	Hilltop Hoods	Snoop Dogg	2Cellos
۲ ۲ ۲	West Coast Fever (2022 Grand Final)	UFC 284	Midnight Oil	Rod Stewart	Dua Lipa
	West Coast Fever (2023 Semi Final)	Louis C.K.	Billie Eilish	Spacey Jane	Arijit Singh
🧺 🧞 🔽	United Cup (14 sessions)	Jimmy Carr	Tame Impala	Darren Hayes	The Killers
	Disney on Ice (9 shows)	Russell Peters	Kings of Leon	Michael Bublé	
	Bat Out of Hell – The Rock Musical	Kevin Hart	Kendrick Lamar	Gang of Youths	, and the second se
	WASO'S Christmas Spectacular	Michael McIntyre	Tyler, the Creator	Florence + the M	<i>l</i> lachine

HIGH PERFORMANCE



2% of the total 2022-23 VenuesWest high performance training and competition hours were completed at the venue.

Targeted sports: basketball ✓ gymnastics ✓ netball ✓ tennis ✓ volleyball ✓

SPEEDDOME





Specialist Venue – out of scope for Master Plan

KEY EVENTS



AusCycling WA State Track Cycling Championships AusCycling Westral Wheel Race National Sprint Championship

HIGH PERFORMANCE



2% of the total 2022-23 VenuesWest high performance training and competition hours were completed at the venue.

Targeted sports: indoor/track cycling \checkmark

Compliant at international competition standard including training: yes ✓ no × not applicable (training venue) ●

Specialis

2022-23 FINANCIAL PERFORMANCE

Operating Cost Coverage	Net Operating Surplus/Deficit	Asset Upgrade ¹	Capex Spend ²
40% •	-\$199,487 🔍	0.30%	0.04%
Ahead of bud	get Behind budget	: (<10%) 😐 Behind bu	dget (>10%) ●

1\$ spent / asset value (best practice > 2%) 2% of total VenuesWest Capex spend

CAPITAL IMPROVEMENTS

- Upgrade of main and sub main switchboards
- Timing system upgrades

WA ATHLETICS STADIUM





West. The nine lane 400m Mondo athletics track was replaced this year, allowing the venue to maintain its Class One Facility certification with World Athletics. The stadium hosts high performance athletics events, school carnivals, and a range of community events and functions, and is a major training facility for athletes with the WA Institute of Sport.



Mt Claremount Precinct – Master Plan

2022-23 FINANCIAL PERFORMANCE

Operating Cost Coverage	Net Operating Surplus/Deficit	Asset Upgrade ¹	Capex Spend ²
71% •	-\$226,803 ●	6.03%	2.12%
Ahead of bud	lget Behind budget	(<10%) 😑 Behind bu	dget (>10%) ●

¹\$ spent / asset value (best practice > 2%) ²% of total VenuesWest Capex spend

CAPITAL IMPROVEMENTS

- Track replacement
- Infield structures replacement
- Shade structure refurbished

KEY EVENTS



WA State Track & Field Championships World Transplant Games

HIGH PERFORMANCE



1% of the total 2022-23 VenuesWest high performance training and competition hours were completed at the venue.

Targeted sports: athletics ✓

WAIS HIGH PERFORMANCE SERVICE CENTRE

Customer Satisfaction





High Performance Sport



Annual Patronage 50,987

98%

 (\cdot)





Asset Lifecycle Maintain

The WAIS High Performance Service Centre is a state-of-the-art training facility that enables talented Western Australian athletes to achieve excellence in sport in their home state. The centre houses specialist training and testing functions including a strength and conditioning gymnasium, multi-purpose training and testing area, 80m five lane indoor runway for long jump, sprinting and throwing sports, hydrotherapy and recovery pools, physiology and environmental laboratories, athlete amenities, and offices for coaches and staff.

Mt Claremount Precinct - Master Plan

2022-23 FINANCIAL PERFORMANCE

 Operating Cost Coverage		Operating plus/Deficit	Asset U	pgrade ¹	Capex Spend ²
 91% ●	-\$	19,564 🗕	0.5	2%	0.25%
Ahead of budg	get 🔵	Behind budget	: (<10%) 😑	Behind b	udget (>10%) 🔴
¹ \$ spent / asset valu	VenuesWes	t Capex spend			

CAPITAL IMPROVEMENTS

Meeting room AV overhaul

KEY EVENTS

No events were held at the venue in 2022-23.

HIGH PERFORMANCE

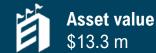


33% of the total 2022-23 VenuesWest high performance training and competition hours were completed at the venue.

WA RUGBY CENTRE







Location Mt Claremont Asset Lifecycle



The WA Rugby Centre provides administration space for Rugby WA, Western Force, SportWest, and other sub-tenant sporting bodies. The high performance centre features indoor training facilities, a gymnasium, a sports medicine clinic, change rooms, and a small outdoor training field. This year these facilities were used by Rugby WA, Western Force and the Perth Wildcats.

Mt Claremount Precinct – <u>Master Plan</u>

2022-23 FINANCIAL PERFORMANCE

Operating Cost Coverage	Net Operating Surplus/Deficit	Asset Upgrade ¹	Capex Spend ²
45% 🗕	-\$207,136 ●	0.15%	0.03%
Ahead of buc	dget Behind budget	(<10%) 🔴 Behind bu	dget (>10%) ●
			_

¹\$ spent / asset value (best practice > 2%) ²% of total VenuesWest Capex spend

CAPITAL IMPROVEMENTS

- Office re-modelling and refurbishment
- Condenser coil replacement

KEY EVENTS

No events were held at the venue in 2022-23.

HIGH PERFORMANCE



High performance training and competition hours were not tracked for the venue in 2022-23.

Targeted sports: rugby union •



SAM KERR FOOTBALL CENTRE

VEN SAN

K Main Usage Football (Soccer)



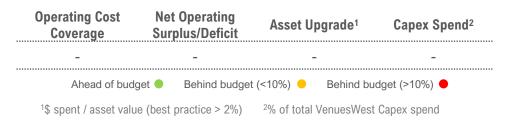
Location Mt Claremont



Opening in July 2023, the centre will provide a home for football in Western Australia and gives Football West a permanent base for their day-to-day administration. The centre includes a two-storey building with a grandstand, two competition pitches plus training pitches, three five-a-side playing pitches, a gymnasium, recovery baths, and on-site parking. VenuesWest will own the asset on behalf of the state government and will oversee ongoing maintenance, while Football West will manage the day-to-day running of the venue through a co-management agreement.

Specialist Venue – out of scope for Master Plan

2022-23 FINANCIAL PERFORMANCE



CAPITAL IMPROVEMENTS

• Venue under construction; due for completion early 2023-24

KEY EVENTS

The venue was not operational in 2022-23.

HIGH PERFORMANCE



The venue was not operational in 2022-23.

Targeted sports: football (soccer) •